

**Incarceration Prevention Reduction Task Force
Steering Committee**

9:30 to 11:00 a.m., April 26, 2018
County Courthouse Fifth Floor Conference Room 514, 311 Grand Avenue, Bellingham WA

AGENDA

Topic	Requested Action	Attachment
1. Call to Order <ul style="list-style-type: none"> • March 8, 2018 Meeting Summary Review 9:30-9:35 	Review and note changes	1 - 4
2. Discussion with Mark Gardner on annual report and outline for committee report 9:35 -9:55	Update	5 - 6
3. What's next in creating the INDEX Committee? From committees: <ul style="list-style-type: none"> • Review outcomes and trends to track • Review interoperability issues 9:55 - 10:20	Update Recommendation to full Task Force for forming the INDEX Committee	7 - 12
4. Discussion with Committee Chairs on progress of developing work plans 10:20-10:45	Update Review & approve committee work plans	13 - 19
5. Other Business 10:45-10:50		
6. Next Steps: Ideas & Further Information 10:50-10:55		
<ul style="list-style-type: none"> • Next steps and assignments • Next meeting topics 		
7. Public Comment 10:55-11:00		
8. Adjourn 11:00		

UPCOMING MEETINGS:

IPR TASK FORCE various Mondays 9-11 a.m. Courthouse Conf. Rm 513/514 311 Grand Ave., Bellingham	COMMITTEES			
	BEHAVIORAL HEALTH various Mondays 2:30-3:30 (except where noted) Health Department Creekside Conf. Room 509 Girard, B'ham	LEGAL & JUSTICE SYS. 2 nd Tuesday 11:30 am-1:30 pm Courthouse Conf. Rm 514 311 Grand Ave., Bham	TRIAGE FACILITY 3 rd Thursday 9:30-11:00 a.m. Health Dept. MOVED TO Courthouse 5 th Floor 513 or 514, 311 Grand Avenue, B'ham	STEERING As needed Courthouse County Council Conference Room Courthouse Suite 105 311 Grand Ave., Bham
May 14	May 14	May 8	May 17 in Room 513	April 26:
June 11	June 11	June 12	June 21 in Room 514	9:30 a.m. (Health Dept.)
July 16	July 16	July 10	July 19 in Room 514	
August 6	August 6	(no august)	August 9 * in Room 513	May 31: 9:30 a.m.
September 17	September 17	September 11	September 20: location TBD	September 6: 9:30 a.m.
October 15	October 15	October 9	October 18 in Room 514	
November 26	November 26	November 13	November 15 in Room 513	
December 17	December 17	December 11	December 20 in Room 514	

***Incarceration Prevention and Reduction Task Force
Steering Committee
Meeting Summary for March 8, 2018***

1. Call To Order

Committee Chair Todd Donovan called the meeting to order at 9:35 a.m. in the County Council Conference Room, 311 Grand Avenue, Bellingham.

Members Present: Jill Bernstein, Todd Donovan, Stephen Gockley, Tyler Schroeder, Anne Deacon, Chris Phillips

Also Present: Barry Buchanan, Mark Gardner, Jackie Mitchell, Perry Mowery

Members Absent: Jack Hovenier

Review January 18, 2018 Meeting Summary

There were no changes.

2. Discussion with Mark Gardner on Annual Report

Gardner stated he is available to write the annual report for the Task Force, due in June, with the following deadlines:

- May 8 (LJS Comm), May 14 (BH Comm), and May 17 (Triage): All committees finalize their contributions to the annual report and submit to you
- June 11: Full Task Force Approval
- June 12: Due in County Council Office for inclusion in the Council packet
- June 19: Present to County Council

The committee discussed the timeline and process for completing the committee and full Task Force report; writing a progress-tracking and strategic planning report; focusing on outcomes; the County Council, County Executive, and the general public as the three audiences for the report; and include accomplishments of the agencies who are represented on the Task Force, and are making improvements outside the Task Force process.

Gardner will create an outline for committee chairs to use in writing their committee reports. The committees will begin discussing the committee reports at their next meetings.

3. Draft Work Plans

The committee discussed the process for developing a final work plan;

Phillips suggested amending the draft work plan. It would state,

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Steering Committee
Meeting Summary for March 8, 2018

“The committee is all about working with the Health Department and other key stakeholders to plan for and monitor the following:

- Securing capital funds
- Construction
- Secure operating funding
- Develop operating procedures

The Behavioral Health Committee will also work to ensure an effective continuum of care so that the right people are coming into the triage facility, and there are places for people to go when they leave.”

The committee discussed:

- Either each committee or the INDEX Committee creating a set of indicators that can demonstrate whether or not they are working, are diverting people from the jail and the emergency department
- The emergency medical services (EMS) recent technical advisory committee discussion to make sure the service providers can connect the fire districts in terms of billing and services
- Have the EMS providers attend a committee meeting to discuss those connections
- Prioritizing and assigning a timeline to each product on the work plan
- Clarify the changing role of the Triage Facility Committee
- Assigning the timelines of the Legal and Justice Systems Committee projects to short-term (this year), medium-term (next two years), and longer term (undetermined)
- Whether the Legal and Justice Systems Committee can reassign any of its items to another committee.
- The membership of the Pretrial Processes Workgroup
- Structure of the final work plan that includes timeline, a high level description, basic tasks, separation into short-term and long-term, possible indicators and measures

4. INDEX Committee

The committee discussed:

- Each committee reviewing their draft data lists and bringing it back to Steering Committee
- Separating the data according to what the community needs, outcome measures, and implementation
- Determining the data that needs to be collected versus the reports that need to be created using the data that’s collected
- Creating data they can all trust
- The necessity of figuring out what data is collected already and the data gaps
- INDEX Committee membership and priority areas
- Identifying interoperability problems, outcomes, and trends

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- Making sure the policy makers provide policy guidance
- The need for data in real-time
- Establish the outcomes that the public will watch
- Start by defining what information they need
- Their reliance on community resources and community capacity
- How to filter the necessary data points from higher level questions about outcomes

The committee agreed that each subcommittee would create and report to the Steering Committee on the following items:

1. Create 3-5 outcomes it would like to measure. The data points necessary for each measurement would be designed.
2. Any concrete interoperability issues
3. What trends does each committee want to track. Define no more than 6 trends in each committee's domain that would measure how to reduce and prevent incarceration

Schroeder stated his ultimate goal is establish an integrated criminal justice records management system that would ask and answer all these questions.

5. Discussion and possible approval of scope of work and up to \$5,000 for contracting with Dr. Jackie Van Wormer to provide professional assistance to the Pretrial Processes Workgroup

Gockley submitted a handout (*on file*) with a motion to fund a letter of agreement with Jackie van Wormer consulting services for the Pretrial Processes Workgroup. He moved for the Steering Committee to approve entering into a letter of agreement with Dr. Jacqueline van Wormer for professional services to advise the Pretrial Processes Work Group on formulating a plan for developing a pretrial services capacity for Superior Court judicial officers and for planning the selection and adoption of a pretrial risk assessment instrument, with total reimbursement for these professional services to be less \$5,000.

The committee discussed:

- Concerns about this request being exclusively for Superior Court
- Pretrial services available in District Court and municipal courts
- Possible competing work with District Court and their use of the Ohio Risk Assessment System (ORAS)
- Making sure the work of the Pretrial Processes Workgroup does not conflict with or duplicate District Court efforts
- District Court Administrator Bruce Van Glubt and District Court Judge Elich as members of this workgroup
- Whatcom County not funding two different assessments
- The purpose of the contractor to educate the members of the work group

***Incarceration Prevention and Reduction Task Force
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Meeting Summary for March 8, 2018***

The motion carried unanimously.

6. Other Business

The committee discussed the status of the 2018 committee membership and the March 6 public meeting regarding the proposed plans for the new and expanded crisis triage facility.

7. Next Steps: Ideas & Further Information

The next meeting date is April 26, 2018 at 9:30 to 11:00 a.m., location to be determined. The April Steering Committee agenda will include continued discussion and reports on the proposed INDEX Committee and committee work plans.

8. Public Comment

There were no public comments

9. Adjourn

The meeting adjourned at 11:00 a.m.

DRAFT

IPRTF 2018 Annual Report – Timelines and Assignments

ACTIVITIES AND DEADLINES:

APRIL: SUBCOMMITTEES WRITE DRAFTS

-Subcommittees will have their section(s) of report on meeting agendas as a work item – identify writing team, discuss any internal review processes, etc.

- **DEADLINE: APRIL 30: Chairs send their sections to Jill Nixon, to schedule for subcommittee review**

MAY: SUBCOMMITTEES REVIEW, EDIT, AND APPROVE DRAFTS

-Subcommittees review draft sections of report at their May meetings

- **DEADLINE: MAY 25: Chairs send their completed subcommittee sections to Mark Gardner, copy Jill Nixon**
- **DEADLINE: MAY 31: Mark sends report to Steering Committee for review**

JUNE: DOCUMENT APPROVED, PRESENTED

- **DEADLINE: JUNE 5: Mark sends completed document to Jill Nixon for distribution**
- June 11: Task Force meeting: Approve document
- June 12: Submit to County Council for Council packet
- June 19: Task Force Chairs present report at County Council meeting.

IPRTF 2018 Annual Report – Outline with Assignments

I. Summary [MARK]

- Task Force statement of purpose
- Brief overview of TF and activities
- Bulleted progress report drawn from main section
- Bulleted summary of strategic work plans of TF subcommittees
- Summary of County budget asks

II. Incarceration Reduction Programs and Initiatives

A. Introduction [MARK]

B. Measures to Reduce Unnecessary Admissions to Jail

- a. Prevention and crisis response
 - i. Crisis prevention and de-escalation training [BH]
 - ii. Expanded law enforcement BH response capacity (Cities and County) [BH]
 - iii. Opiate treatment (MAT hub-and-spoke) [BH]
 - iv. Hospital changes in procedure [BH]
- b. Pre-arrest diversion/BH coordination improvements
 - i. GRACE [BH]
 - ii. Triage Center [TRIAGE]
 - iii. New BH staff in public defender's office (?) [BH????]
- c. Book-and-release practices [L&J]
- d. Electronic home monitoring (Cities and County) [L&J]
- e. Warrant reduction efforts
 - i. Warrant Reduction Initiative [L&J]
 - ii. Court date reminders (Cities and County). [L&J]
 - iii. Warrant quashing events/procedures [L&J]
- f. Drug Court improvements [L&J]
- g. Pretrial risk assessment and pretrial services [L&J]
- h. Jail Alternatives improvements (County, Cities) [L&J]

For each measure (or submeasure):

- Goal: (1-2 sentences)
- Context: (what is in place)
- Progress in 2018: (narrative plus any data)
- Remaining issues (including budget implications or specific budget asks).

C. Measures to Improve Judicial Procedures and Case Processing

- a. Caseload management (?) [L&J????]
- b. Probation reform (?) [L&J????]
- c. Other (?)

D. Measures to Improve Jail Operations

- a. Improved BH staffing -- assessment and services (?) [BH]
- b. Improved reentry services [L&J????]

DON'T FORGET TO IDENTIFY BUDGET REQUESTS/IMPLICATIONS WHEN APPROPRIATE!!!

III. 2018/19 Committee Strategic Work Plans (to include short list of performance measures)

- Brief overview of strategic planning processes [JILL B. OR JACK H.?)
- Priorities (and identified measures) for the Legal and Justice Committee [L&J]
- Priorities (and identified measures) for the Behavioral Health Committee [BH]
- Priorities (and identified measures) for the Triage Committee [TRIAGE]
- Activities of new INDEX Committee [??]

Motion carried that the Steering Committee explore creation of the Information Needs and Data Exchange (INDEX) committee or workgroup.

OPTION 1: TECH + POLICY GROUP

Motion to create the Information Needs and Data Exchange (INDEX) committee or workgroup to obtain data information needed to effectively report on Task Force progress and areas of concern. Ideally the INDEX committee should be comprised of appropriate policy-oriented and technical representatives from the following organizations...

- County Executive
- Blaine Municipal Court Administrator
- Bellingham Municipal Court Administrator
- District Court Administrator
- Superior Court Administrator
- Sheriff's Deputy Caleb Erickson
- Prosecutor's Office
- Public Defender's Office
- Health Department

OPTION 2: TECH GROUP

Linville suggested that the IPRTF subcommittees bring forward their data needs to the full Task Force for discussion, and the new INDEX Committee would be a technical committee that is guided by policy recommendations of the Task Force and its committees.

OPTION 3: OTHER?

DATA OUTCOMES, TRENDS, AND ISSUES: Triage Facility Committee:

Outcomes to Measure:	1	Diversion from criminal justice and/or hospital
	2	Maximum use of the facility
	3	Stabilizing an individual in a less restrictive environment
Trends to Track:	1	Daily Census
	2	Number of admissions per unit
	3	Number of denials
	4	Length of Stay
	5	Discharge disposition
	6	
Interoperability Issues:		Connect the intake data from the triage center, social services, emergency department and other medical sources, law enforcement, possibly via claims data
		Consider whether the County, in concert with the managed care organizations (MCOs), could pay the regional Behavioral Health Organization (BHO) to collect all the data as a central repository
		Can law enforcement bill for, and consequently report on, transport data

Triage Facility Data Points

GOALS of Facility (OUTCOME MEASURES):

- ❖ Diversion from criminal justice and/or hospital
- ❖ Maximum utilization of facility
- ❖ Improved health and wellness of individuals who receive services

DATA POINTS (INTEROPERABILITY ISSUES/TRENDS):

1. Daily census
2. # of Admissions per unit
 - A. Referral source
 - 1) Hospital Psych unit step-down
 - 2) Emergency Department
 - 3) EMS drop-off

- 4) Law Enforcement drop-off
- 5) Treatment provider
- 6) Social Service provider (i.e., housing)
- 7) Self

3. # of Denials

A. Reason for denial

- 1) No bed capacity
- 2) Inappropriate referral
 - a. level of care not required (not acute enough)
 - b. higher level of care required
 - c. inability of unit to manage behaviors that pose a significant risk of harm to others

4. Length of Stay (and specify program)

5. Discharge disposition

A. Transferred

- 1) to in-patient treatment setting (MH or SUD)
- 2) to out-patient treatment provider (MH or SUD)
- 3) back to community treatment provider
- 4) to higher level of medical care

B. Left against clinical/medical advice

OTHER:

C. Medication Assisted Treatment initiated and connected to ongoing provider

D. Housing status upon discharge

- 1) Return to homelessness
- 2) Return to home with no further treatment

DATA OUTCOMES, TRENDS, AND ISSUES: Legal and Justice Systems Committee:

Outcomes to Measure:	1	
	2	
	3	
Trends to Track:	1	
	2	
	3	
	4	
	5	
	6	
Interoperability Issues:		

Suggestions regarding specific **data points** to collect:

- Collect and distinguish between booking, court, and jail information/data
- How many people have concurrent warrants in multiple jurisdictions?
 - Does this person have active warrants from another jurisdiction?
 - If Yes, which jurisdictions?
- How many warrants are for someone who also has active warrants in another jurisdiction
 - Does this person listed in this warrant have active warrants in another jurisdiction? Booked offense(s) (*felony*)
- Final charge(s) (from the Prosecutor) (*felony*)
- Booked citation charge(s) (*gross misdemeanor*)
- Bond amount by prosecutorial charge
- Does the defendant have a history with one of the special courts?
- Recidivism: how long after jail or court release until the person was booked on a new crime?

Suggestions regarding data **collection system**:

- The ability to collect, sort, and report data by person
- The ability to collect, sort, and report data by warrant
- The ability to collect, sort, and report data by booked offense and final charge (*felony*) and by booked citation charge (*gross misdemeanor*)
- The ability to run a report on the number of people booked (*probable cause*) under each booked offense
- The ability to run a report on the number of people charged (*prosecutorial*) under each final charge

Suggestions regarding **data interpretation and processes**:

- Consider a combined multi-jurisdictional court dates for people with concurrent warrants in more than one jurisdiction.
- Enhanced data sharing: The systems of all jurisdictions must communicate. Provide access for each jurisdiction to easily access data from other jurisdictions.
- Create baseline information and benchmarks that can be monitored to track success of programs and processes.
- Distinguish between the data points/categories and the algorithms of the report to produce correct interpretations of the data
- Create accurate and consistent definitions
- People entering data need to be adequately trained to enter consistent information correctly
- Algorithms must be accurate
- Take advantage of new technology for efficiency in data entering and reporting.

DATA OUTCOMES, TRENDS, AND ISSUES: Behavioral Health Committee:

Outcomes to Measure:	1	
	2	
	3	
Trends to Track:	1	
	2	
	3	
	4	
	5	
	6	
Interoperability Issues:		

Whatcom County Incarceration Prevention and
Reduction Task Force
BEHAVIORAL HEALTH COMMITTEE

SHORT-TERM

MEDIUM-TERM

LONG-TERM

	Responsible	Status	Year 1												Year 2												Year 3 +																					
			1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12										
TRAINING: Host an updated EMS training																																																
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
TRAINING: Create an annual calendar to track training for various agencies																																																
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
TRAINING: Determine the specific training information that agencies track																																																
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
TRAINING: Create a survey of needed additional training																																																
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
FUNDING: Seek more funding sources and opportunities																																																
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
Task	Insert	Not started																																														
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FUNDING: Review ESHB 2263 regarding funding for mental health and cultural activities and competing funding sources			
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
SUBSTANCE USE DISORDER TREATMENT: Review local suboxone programs			
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
SUBSTANCE USE DISORDER TREATMENT: Update on Dr. Kartman's program			
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
SUBSTANCE USE DISORDER TREATMENT: Update on opiate vs. meth use			
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
HOUSING: Review whether housing be an incentive to participate in specialty courts			
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
HOUSING: Review how to create another Oxford House			
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	

HOUSING: Review the possibility of housing specifically for drug court participants						
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
COORDINATE WITH OTHER AGENCIES & WORK GROUPS: Homeless Strategies Work Group						
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
COORDINATE WITH OTHER AGENCIES & WORK GROUPS: Lummi Nation						
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
COORDINATE WITH OTHER AGENCIES & WORK GROUPS: Legal & Justice Systems Subcommittee on housing for Drug Court participants						
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
REVIEW EXISTING AND POTENTIAL PROGRAMS AND POLICIES: Coordinated outreach and recovery support (CORS) program						
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
REVIEW EXISTING AND POTENTIAL PROGRAMS AND POLICIES: Ground level response and coordinated engagement (GRACE) program						
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				
Task	Insert	Not started				

REVIEW EXISTING AND POTENTIAL PROGRAMS AND POLICIES: • The competing values and ethics between getting someone out of jail as soon as possible and referrals to specialty courts that take more time (Judge Montoya-Lewis and Chris Furman for drug court, Judge Elich and Pete Smiley for mental health court)

Task	Insert	Not started																					
Task	Insert	Not started																					
Task	Insert	Not started																					
Task	Insert	Not started																					
Task	Insert	Not started																					

REVIEW EXISTING AND POTENTIAL PROGRAMS AND POLICIES: Can drug court have a program that is less than 2 years

Task	Insert	Not started																					
Task	Insert	Not started																					
Task	Insert	Not started																					
Task	Insert	Not started																					
Task	Insert	Not started																					

REVIEW EXISTING AND POTENTIAL PROGRAMS AND POLICIES: Explore the possibility of further expanding CPIT in the Sheriff's Office

Task	Insert	Not started																					
Task	Insert	Not started																					
Task	Insert	Not started																					
Task	Insert	Not started																					
Task	Insert	Not started																					

TRIAGE FACILITY COMMITTEE

SHORT-TERM

MEDIUM-TERM

LONG-TERM

	Responsible	Status	Year 1												Year 2												Year 3 +											
			1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12
<p>1. With guidance from the Whatcom County Health Department and involvement of other key stakeholders, the Triage Facility Committee supports, plans for, and monitors progress to ensure development of a programmatically effective and financially sustainable Triage and Crisis Stabilization facility for Whatcom County. The Triage Facility Committee recognizes the value of the work being undertaken by the County's Health as well as Administrative Services Departments, in the following areas:</p>																																						
Facility design & construction	Insert	Not started	[Black redaction]																																			
Securing operational funding	Insert	Not started																																				
Program design and RFP development and review	Insert	Not started																																				
Developing operating procedures, outreach, and training	Insert	Not started																																				
Developing progress metrics and outcome measures	Insert	Not started																																				
Ongoing performance management reporting	Insert	Not started																																				
<i>Other as needed:</i>	Insert	Not started																																				
<p>2. With the aim of ensuring that the Triage Center programming is effectively integrated with new and existing programs, the Triage Facility Committee will collaborate and coordinate its work with the Incarceration Prevention and Reduction Task Force (IPRTF) Behavioral Health Committee and the County Behavioral Health Advisory Committee. Specifically, the Triage Facility Committee will identify behavioral health services that will be needed to support the successful operation of the Triage Center, (e.g. service enriched housing) and make recommendations to the full Task Force regarding opportunities for advocacy.</p>																																						
Report from the IPRTF Behavioral Health Committee (monthly)	Insert	Not started																																				
Report from the Behavioral Health Advisory Committee (quarterly)	Insert	Not started																																				
Use the data collected to inform their conversations	Insert	Not started																																				
<i>Other as needed:</i>	Insert	Not started																																				

LEGAL AND JUSTICE SYSTEMS COMMITTEE

DRAFT

ON-GOING

SHORT-TERM

MEDIUM-TERM

LONG-TERM

	Responsible	Status	Periodic Review	Year 1: 2018												Year 2: 2019												Year 3 +: 2020 and beyond																									
				1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12	1	2	3	4	5	6	7	8	9	10	11	12														
Adopt and validate a data-driven pretrial risk assessment system - AND - Establish Regional Pre-trial monitoring services program to serve all Whatcom County Courts																																																					
Referred to Pretrial Processes Workgroup, including:	PPW	Started																																																			
Identify and select pretrial case management options: Phone Call Reminders, Behavioral Health Specialists, Electronic home monitoring	PPW	Started																																																			
Refer to plan from Dr. Jacqueline van Wormer	PPW	Started																																																			
Task	Insert	Not started																																																			
Task	Insert	Not started																																																			
Implement policies and procedures that will reduce number of bench warrants issued for FTAs																																																					
Increase opportunities for people to resolve outstanding warrants	Insert	Not started																																																			
Courthouse jail alternatives screening kiosk, including better transportation and other resources for court clients	Insert	Not started																																																			
Conversations from the City of Bellingham and the small Cities about their practices.	Insert	Not started																																																			
Develop mechanisms to prevent jail admissions for violations of probation/parole	Insert	Not started																																																			
Review probation violations	Insert	Not started																																																			
Use electronic home monitoring (EHM) to facilitate improvements throughout Whatcom County criminal justice system, including: post-trial, use of private EHM providers, used to reduce bench warrants	Insert	Not started																																																			
Task																																																					
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Expand book-and-release practices, including at municipal police stations			
Pre-arrest Diversion	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Facilitate opportunities for individuals to pay off fines assoc. with moving violations			
Review strategies for reducing fines/interest	Insert	Not started	
Licensing Review	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Consider restorative practices and their role in preventing incarceration			
Place current programs on the restorative justice spectrum	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Reentry Support			
Community Resource handout for defendants	Insert	Not started	
Connections to Community Services	Insert	Not started	
Ease of entry for behavioral health services	Insert	Not started	
See information from Christopher Poulos at IPRTF April 2018 meeting	Insert	Not started	
Task	Insert	Not started	
Expand Drug Court			
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Task	Insert	Not started	
Other:			
Get updated statistics	Insert	Not started	
Better use of jail alternatives/Division Street Resources	Insert	Not started	
Defense counsel to help defendants who plea to jail alternatives complete their paperwork	Insert	Not started	
Support Sheriff's request for more staffing to do this work	Insert	Not started	
Task	Insert	Not started	